# Optimal Control of Stochastic Inventory System with Multiple Types of Reverse Flows 

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## The Problem

- Single period problem - Newsvendor problem
- Multiple-period problem

■ Optimal strategy - Base-stock policy

- Multiple types of returns - Motivating examples


## The Problem

Return
products


## Some related literature

■ Simpson (1978)

- Inderfurth (1997)
- Decroix (2006)
- Decroix and Zipkin (2005)
- All these papers consider a single type of returned products.


## Other related and review articles

■ Heyman (1977)

- van der Laan, et al. (1999)
- van der Laan and Teunter (2005)

■ Fleischmann et al. (1997)
■ Guide and Srivastava (1997)

## Model Details

$\square$ Periodic review system, periods 1 to $N$.

- $K$ types of returned products.

■ Disposal may or may not be allowed.

- Manufacturing and remanufacturing times are equal, and are assumed, without loss of generality, to be 0 .
- The demand for serviceable product over the periods are $D_{1}, D_{2}, \ldots, D_{N}$.


## Cost Structure

■ Production cost (or ordering cost) for serviceable product, $p$.

- Repair cost for type $j$ return is $r_{j}$, where $p \geq r_{j}, j=1, \ldots, K$.
$\square$ Stocking (holding) cost for type $i$ return is $s_{i}$, $i=1, \ldots, K$.
- WLOG, assume

$$
(1-\alpha) r_{1}-s_{1} \leq \cdots \leq(1-\alpha) r_{K}-s_{K}
$$

## Cost Structure (Cont’d)

- There is holding cost for serviceable product.
- Consider backlog model (lost-sales model can be similarly studied)- shortage cost for backlog
- Holding cost for serviceable product and shortage cost for backlog is a general convex function: Expected one-period cost $G(x)$, i.e.,

$$
G(x)=h E[\max \{x-D, 0\}]+b E[\max \{D-x\}]
$$

## Our Goal

■ Find/characterize the optimal manufacturing (ordering), remanufacturing, and disposal strategy so that the total expected (discounted) cost is minimized.

## Events Timeline



## Formulation

- Type $i$ returns over the periods are $R_{1}^{i}, R_{2}^{i}, \ldots, R_{N}^{i}, i=1, \ldots, K$.
■ Let $\mathbf{R}_{n}=\left(R_{n}^{1}, R_{n}^{2}, \ldots, R_{n}^{K}\right)$.
- $\left(D_{n}, \mathbf{R}_{n}\right)$ can have arbitrary joint distribution, but $\left(D_{1}, \mathbf{R}_{1}\right),\left(D_{2}, \mathbf{R}_{2}\right), \ldots,\left(D_{N}, \mathbf{R}_{N}\right)$ are assumed to be independent.
- There is a discount factor $\alpha$.


## Formulation (Cont'd)

- $I_{n}=$ inventory level of serviceable product at the beginning of period $n$;
- $J_{n}^{i}=$ inventory level of type $i$ return product at the beginning of period $n$;
■ $\mathbf{J}_{n}=\left(J_{n}^{1}, \ldots, J_{n}^{K}\right)$;
- $i_{n}=$ the inventory level of serviceable product after manufacturing and remanufacturing decisions but before demand is realized in period $n$;


## Formulation (Cont'd)

- $j_{n}^{k}=$ the inventory level of type $k$ returned product after remanufacturing and disposal decisions but before return occurs in period $n$;
■ $\mathbf{j}_{n}=\left(j_{n}^{1}, \ldots, j_{n}^{K}\right)$;
- $w_{k}=$ the remanufacturing quantity of type $k$ return, $k=1, \ldots, K$;
$\mathbf{\square} \mathbf{w}=\left(w_{1}, \ldots, w_{K}\right)$.


## Formulation (Cont'd)

$■$ Given $\left(I_{n}, \mathbf{J}_{n}\right)$, let $V_{n}\left(I_{n}, \boldsymbol{J}_{n}\right)$ be the minimum total discounted cost from period $n$ to the end of the planning horizon.

$$
\begin{aligned}
& V_{n}\left(I_{n}, \mathbf{J}_{n}\right) \\
= & \min _{\boldsymbol{w}, \boldsymbol{j}_{n}, i_{n}}\left\{\sum_{k=1}^{K} r_{k} w_{k}+p\left(i_{n}-I_{n}-\sum_{k=1}^{K} w_{k}\right)\right. \\
+ & \sum_{k=1}^{K} s_{k}\left(j_{n}^{k}+\mathbf{E} R_{n}^{k}\right)+G\left(i_{n}\right)+\alpha \mathbf{E} V_{n+1}\left(i_{n}-D, \boldsymbol{j}_{n}+\boldsymbol{R}\right)
\end{aligned}
$$

## Constraints

■ This optimization is subject to constraints

- $j_{n}^{k} \geq 0, k=1, \ldots, K$
$\square 0 \leq w_{k} \leq J_{n}^{k}-j_{n}^{k}, k=1, \ldots, K$,
- $\sum_{k=1}^{K} w_{k} \leq i_{n}-I_{n}$.

■ As Simpson (1978), let $V_{N+1}(i, \boldsymbol{j})=0$ for any $i, \boldsymbol{j}$.

## Single type of returns

- Simpson (1978).

■ Simpson's result: Strategy for period $n$ is determined by two numbers: $\xi^{0} \geq \xi^{1}$, such that
$\square$ if initial serviceable inventory level is at least $\xi^{0}$, do not manufacture/remanufacture;

- if initial serviceable inventory level is less than $\xi^{0}$, then try to repair to level $\xi^{0}$;
■ if after repairing the serviceable product inventory level is less than $\xi^{1}$, then manufacture up to $\xi^{1}$.


## What Happens if Multiple Types of Returns?

- One might want to expect that Simpson's result extends to multiple-type of returns.
- This is not true.
- Under some conditions the control parameters of the optimal strategy is state-independent, but in general, they are not.


## System without Disposal

$$
w_{k}=J^{k}-j^{k} .
$$

■ Change of variable and let $\mathbf{x}=\left(x_{0}, \ldots, x_{K}\right)$ :

$$
\begin{aligned}
x^{0} & =I \\
x^{k} & =I+\sum_{\ell=1}^{k} J^{\ell}, \quad k=1, \ldots, K \\
y^{0} & =i \\
y^{k} & =i+\sum_{\ell=1}^{k} j^{\ell}, \quad k=1, \ldots, K
\end{aligned}
$$

## Modified Formulation

- Given x , let $V_{n}(\mathrm{x})$ be the value function.

$$
\begin{aligned}
V_{n}(\mathbf{x})= & \min _{\boldsymbol{y}}\left\{H_{n}(\boldsymbol{y})\right\}-r_{1} x^{0}+\sum_{k=1}^{K-1}\left(r_{k}-r_{k+1}\right) x^{k} \\
& +\left(r_{K}-p\right) x^{K} \\
\text { s.t. } \quad & x^{0} \leq y^{0} \leq y^{1} \leq \cdots \leq y^{K} \\
& x^{K} \leq y^{K} \\
& y^{k+1}-y^{k} \leq x^{k+1}-x^{k}, \quad k=0, \ldots, K-1
\end{aligned}
$$

## $H_{n}(\boldsymbol{y})$

- $H_{n}$ is given by

$$
\begin{aligned}
& H_{n}(\boldsymbol{y}) \\
= & \left(r_{1}-s_{1}\right) y^{0}+G\left(y^{0}\right) \\
& +\sum_{k=1}^{K-1}\left(r_{k+1}-r_{k}+s_{k}-s_{k+1}\right) y^{k} \\
& +\left(p-r_{K}+s_{K}\right) y^{K} \\
& +\alpha \mathrm{E}\left[V _ { n + 1 } \left(y^{0}-D, y^{1}+R^{1}-D, y^{2}+R^{1}+R^{2}-D,\right.\right. \\
& \left.\left.\ldots, y^{K}+\boldsymbol{R e}^{T}-D\right)\right] .
\end{aligned}
$$

## A Technical Result

■ Lemma: If system parameters satisfy

$$
r_{1}-s_{1} \leq r_{2}-s_{2} \leq \cdots \leq r_{K}-s_{K}
$$

then $V_{n}(\mathrm{x})$ can be decomposed as

$$
V_{n}(\mathbf{x})=\sum_{k=0}^{K} Q_{n}^{k}\left(x^{k}\right)
$$

in which $Q_{n}^{k}(\cdot)$ is a univariate convex function for each $k$.

## Theorem

- Under condition (1), the optimal manufacturing/remanufacturing strategy is determined by $K+1$ parameters $\xi^{0}>\xi^{1}>\cdots>\xi^{K}$, such that,
- when $\xi^{\ell} \leq x^{0}<\xi^{\ell-1}$, then do not use returned product of type $\ell+1, \ldots, K+1$
- $\xi^{K+1}=-\infty, \xi^{-1}=\infty$ and $K+1$ is new product (manufacturing or ordering).


## Theorem (Cont'd)

- Repair type 1 to bring inventory level to $\xi^{0}$, otherwise, repair type 2 to $\xi^{1}, \ldots$, and the process continues, until, repair (or manufacture) type $\ell+1$ to $\xi^{\ell}$.
- Illustrate the case $\ell=0, K+1$.
- Example $K=2$.


## Illustration I



## IIlustration II



## IIlustration III


$\qquad$
$\qquad$


## What happens if ...

- What happens if $r_{1}-s_{1} \leq r_{2}-s_{2}$ is not satisfied?
- The optimal policy will no longer be determined by simple thresholds.
- Example


## Example

$\square K=2, r_{1}=4, r_{2}=2, s_{1}=2, s_{2}=1, p=5, \alpha=1$, $h=3, b=5, N=2$. Poisson demand rates 3, and 4 .

| $\left(x^{0}, x^{1}, x^{2}\right)$ | $\left(y^{0 *}, y^{1 *}, y^{2 *}\right)$ |
| :---: | :---: |
| $(4,14,17)$ | $(12,14,17)$ |
| $(4,15,16)$ | $(13,15,16)$ |
| $(4,15,17)$ | $(13,15,17)$ |
| $(4,15,18)$ | $(12,15,18)$ |
| $(4,15,19)$ | $(12,15,19)$ |

## What is optimal, then?

■ Suppose $r_{1}-s_{1}>r_{2}-s_{2}$.

- $H_{n}(\mathbf{x})$ is no longer decomposable.
- We can characterize the optimal policy, which is complicated with state-dependent control parameters.
■ We also develop simple heuristic policies.


## Systems with Disposals

- Suppose there exists an $M$, for $k \geq M$, type $k$ returns can be disposed.
■ Under stronger condition $s_{1} \leq \cdots \leq s_{K}$, the optimal policy is determined by a set of control parameters.
- Otherwise the optimal policy can be characterized, and it is complicated with state-dependent control parameters.


## Theorem

- Under condition (2), the optimal remanufacturing/manufacturing and disposal policy for period $n$, is determined by two sets of parameters $\left\{\xi^{k}, k=0, \ldots, K\right\}$ and $\left\{\eta^{k}, k=M, \ldots, K\right\}$, satisfying

$$
\xi^{K} \leq \cdots \leq \xi^{1} \leq \xi^{0}, \text { and } \eta^{K} \leq \cdots \leq \eta^{M}
$$

and

$$
\xi^{k} \leq \eta^{k+1}, \quad k=M-1, \ldots, K-1
$$

## Illustration IV



## Illustration V



## Then What?

- Thus, only under conditions (1) and (2) the optimal policy has a simple form.
- If these conditions are not satisfied, optimal policy is complicated and state-dependent.
- We develop simple heuristic policies with state-independent control parameters.


## Heuristic I

- Illustrate the heuristic solution for $K=2$.
- Suppose the data is stationary.

$$
\begin{aligned}
& \xi^{0}=\bar{F}_{D}^{-1}\left(\frac{(1-\alpha) r_{1}-s_{1}+h}{h+b}\right), \\
& \xi^{1}=\bar{F}_{D}^{-1}\left(\frac{(1-\alpha) r_{2}-s_{2}+h}{h+b}\right), \\
& \xi^{2}=\bar{F}_{D}^{-1}\left(\frac{(1-\alpha) p+h}{h+b}\right) .
\end{aligned}
$$

## Heuristic I (Cont'd)

$$
\begin{aligned}
& s_{1}+\alpha\left(r_{1}-r_{2}\right)\left[P\left(\eta^{1}-D+R^{1} \leq \xi^{1}\right)\right. \\
& \left.+\mathrm{E}\left[\frac{D-R^{1}}{\eta^{1}-\xi^{1}} \mathbf{1}\left(\xi^{1}<\eta^{1}-D+R^{1}<\eta^{1}\right)\right]\right] \\
& +\alpha\left(r_{2}-p\right)\left[P\left(\eta^{2}-D+R^{1}+R^{2} \leq \xi^{2}\right)\right. \\
& +\mathrm{E}\left[\frac{\eta^{2}-\eta^{1}+D-R^{1}+R^{2}}{\eta^{1}-\xi^{2}} \mathbf{1}\left(\xi^{2}<\eta^{1}-D+R^{1}+R^{2}<\eta^{2}\right)\right. \\
& =0
\end{aligned}
$$

## Heuristic I (Cont'd)

$$
\begin{aligned}
& s_{2}+\alpha\left(r_{2}-p\right) P\left(\eta^{2}-D+R^{1}+R^{2} \leq \xi^{2}\right) \\
& +\alpha\left(r_{2}-p\right) \mathrm{E}\left[\frac { D - R ^ { 1 } + R ^ { 2 } } { \eta ^ { 2 } - \xi ^ { 2 } } \mathbf { 1 } \left(\xi^{2}<\right.\right. \\
& \left.\left.\eta^{2}-D+R^{1}+R^{2}<\eta^{2}\right)\right] \\
= & 0
\end{aligned}
$$

## Heuristic II

- $\xi^{1}$ and $\xi^{2}$ are determined jointly with $\eta^{1}$ and $\eta^{2}$ by solving

$$
\begin{aligned}
& \left(r_{2}-s_{2}\right)+G^{\prime}\left(\xi^{1}\right)-\alpha r_{1}+\alpha\left(r_{1}-r_{2}\right)\left[P \left(R^{1}-D \leq 0\right.\right. \\
& \left.+\mathrm{E}\left[\frac{\eta^{1}-\xi^{1}+D-R^{1}}{\eta^{1}-\xi^{1}} \mathbf{1}\left(\xi^{1}<\xi^{1}-D+R^{1}<\eta^{1}\right)\right]\right] \\
& =0 .
\end{aligned}
$$

## Heuristic II (Cont'd)

$$
\begin{aligned}
& p+G^{\prime}\left(\xi^{2}\right)-\alpha r_{1}+\alpha\left(r_{1}-r_{2}\right)\left[P\left(\xi^{2}-D+R^{1} \leq \xi^{1}\right)+\right. \\
& \left.\mathrm{E}\left[\frac{\eta^{1}-\xi^{2}+D-R^{1}}{\eta^{1}-\xi^{1}} \mathbf{1}\left(\xi^{1}<\xi^{2}-D+R^{1}<\eta^{1}\right)\right]\right] \\
& +\alpha\left(r_{2}-p\right)\left[P\left(-D+R^{1}+R^{2} \leq 0\right)\right. \\
& +\mathrm{E}\left[\frac{\eta^{2}-\xi^{2}+D-R^{1}+R^{2}}{\eta^{2}-\xi^{2}} \mathbf{1}\left(\xi^{2}<\xi^{2}-D+R^{1}+R^{2}<\eta^{2}\right) .\right. \\
& =0 .
\end{aligned}
$$

## Numerical Studies I

## Poisson - Large Retum



Poisson- Small Return


## Numerical Studies II

Negative Binomial -Large Retum


Negative Binomial - Snall Retum


## Performance of Heuristic

Neg-Binomial sm return

Poisson Ig return

Neg-Binomial Ig return
2.67
$8.28^{4}$

## Conclusion

- Inventory systems with multiple types of returned products, and with or without disposals.
- Characterize the optimal remanufacturing/manufacturing and disposal policies
- In some scenarios, simple and state-independent policy is optimal
- In others, complicated and state-dependent

■ Heuristics are developed and tested numerically.

# ThankYou ... For Your Attention! 

